Gloucester Municipal Harbor Plan Update



City of Gloucester

Agenda

- **Introductions**
- Project Overview & Scope
- Notice to Proceed
- Schedule & Public Engagement
- **Background & Initial Framing**
- Next Steps

City of Gloucester

Introductions

Client team

Gregg Cademartori, Planning Director Jill Cahill, Community Development Director Gemma Wilkens, Planner

Consultant team

Utile

Matthew Littell, Principal

Tetra Tech, Fort Point Associates, Inc.

Jason Hellendrung, Vice President

Jamie Fay, MHP & Regulatory Planning

Ninigret Partners

Kevin Hively, Principal

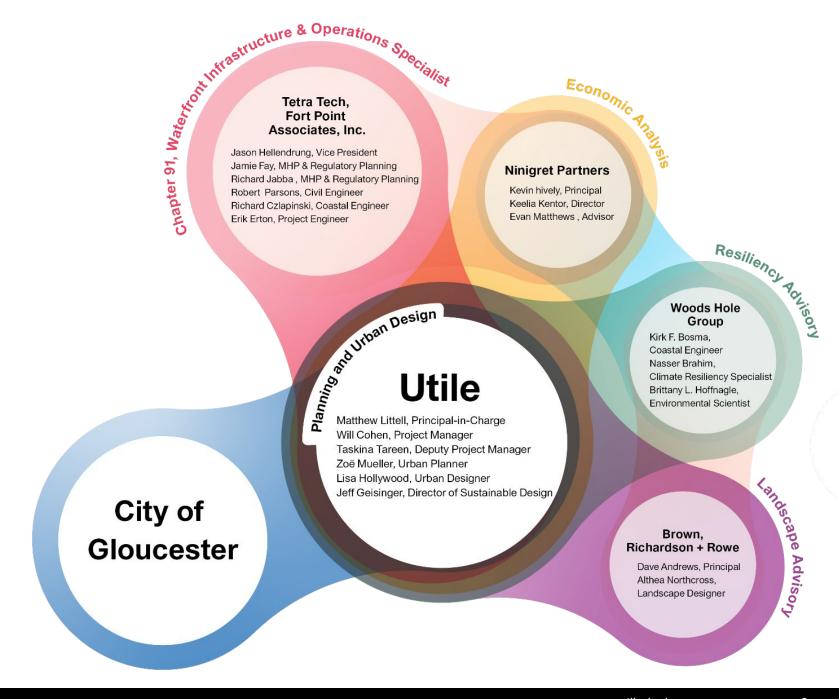
Advisors

Woods Hole Group

Resilience

Brown Richardson & Rowe

Landscape Architecture



Project Area



Project scoping

Economic Strategy

- Existing Conditions & Needs
- Trends & Opportunities
- **Community Benefits**
- Vision & Goals

Revisit 2014 MHP

- What worked?
- What was missing?
- What needs to be fixed or amended for the updated plan?

State Regulatory Environment

- MHP vs. DPA
- **Substitute Provisions**
- Amplifications
- Zoning Amendments

MHP & DPA Master Plan

- Public Engagement
- Update Goals & Strategies
- Ensure Compliance
- Implementation Plan

General Timeline

Notice to proceed

- About 3 months
- 30 days to prepare the request for a Notice to Proceed and get it published in the **Environmental Monitor**
- **30-day** public comment period
- 30 days for CZM to respond after the public comment period

Development of Plan

- About 6 9 months
- Development of the MHP can take anywhere from a few weeks for a simple plan to on average 6 - 9 months

EEA Secretary Review

- About 3.5 to 4.5 months
- 30 day public comment period, includes a public hearing
- 60 day consultation period between the municipality and the state
- 21 days for the Secretary to issue a written decision
- 21 day Reconsideration of Decision period, Secretary may reconsider based on new information

Total Project: 16 to 24 months

2021 2022 2023 **Schedule** AUG SEPT OCT NOV DECLJAN FEB MAR APR MAY JUN JUL AUG SEPT OCT NOV DECLJAN FEB MAR APR Provide Baseline, Assessment, and Economic Strategy 1.1 Economic Baseline Inventory 1.2 Coastal Resilience Strategy 1.3 Evaluate shore side infrastructure. dockage demand and options 1.4 Define goals, objectives and strategies 1.5 Identify and prioritize projects and programs **Evaluate the State Regulatory** Environment 2.1 Examine maritime industrial market 2.2 Assess supporting use interpretations 2.3 Review existing and recommend new Chapter 91 substitutions/amplifications **Update the MHP & DPA Master Plan** 3.1 Analyze existing MHP/DPA MP accomplishments 3.2 Identify inconsistencies with current regulations 3.3 Update goals, objectives, strategies and land use regulatory changes 3.4 Conduct public engagement 3.5 Produce plan and ensure compliance Launch **Kickoff Visioning** Economic Strategy & Draft Plan Final Plan Plan Approval Report-Back with MHP regulations **Engagement Platforms** (Final Public Hearing) Framework Validation Validation Workshop Public Benefits Workshop 3.6 Implementation Action Plan 3.7 DEP Waterways to amend the Chapter 91

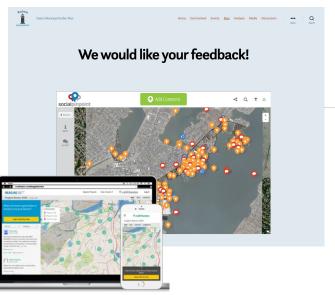
Gloucester MHP

regulations/adopt the new changes to the

Public Engagement









Meetings, Workshops & **Open Houses:**

- Walkshops
- Digital Whiteboards
- Zoom Meetings

Crowdsourced **Digital Mapping:**

- Existing conditions photos
- **Testimonials**
- Typology
- Prioritization

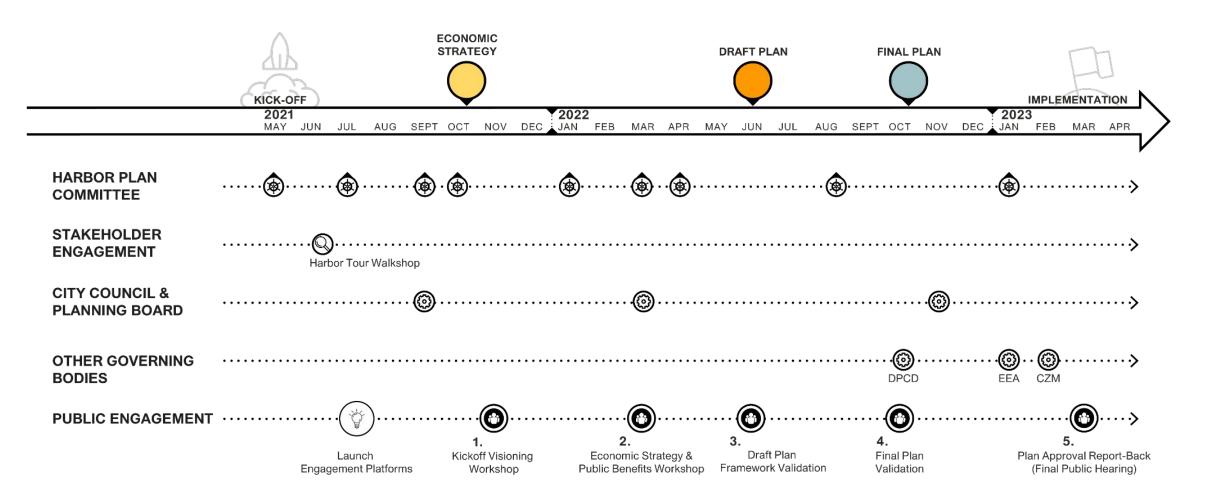
Crowdsourced Polling/Surveys:

- Information gathering
- Preference and opinion polling
- Feedback

Website, Social Media, Pop-Ups & Mobile **Engagement Stations:**

- "Gateways" into the project
- Visibility/PR
- Updates

Stakeholder & Public Engagement

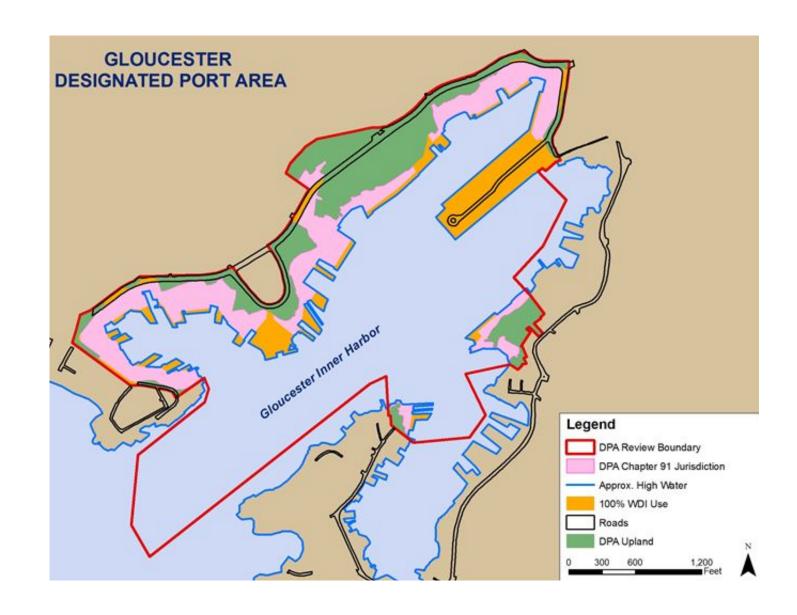


2014 MHP/DPA

Outcomes

Supporting Use Calculation:

- State Fish Pier, USCG, Cruiseport, DPA roadways, and pile supported piers remain 100% WDI uses
- The other DPA parcels within Chapter 91 jurisdiction each must have a minimum of 50% WDI uses, but each may have up to a maximum of 50% supporting uses
- No complex formula required
- Any transition from WDI uses to supporting uses by a large DPA property owner does not affect most other DPA property owners
- City zoning becomes the operative land use mechanism for DPA properties outside Chapter 91 jurisdiction



Gloucester: Opening the Doors to Marine Life Sciences Research

- The 2014 MHP/DPA MP added marine research as an allowed use in Gloucester's DPA
- Gloucester Marine Genomics Institute (GMGI) opened new 6,000sf HQ and research lab space on the harbor
- Mass Life Sciences Center grant financed the project
- A second life science company opened in January of 2020
- GMGI success clearly opened the door to pursuing a life sciences cluster for marine research along the harbor, and now the next step is to explore how to scale that success



What's Next?

Understanding and framing issues

Preservation + Economic Change:

How can Gloucester navigate economic change in a way that balances preservation of the traditional fishing industry with emerging opportunities like the blue economy and marine life sciences cluster?

Embedding Resiliency in All Strategies:

How do infrastructure investment and economic development strategies need to evolve to incorporate climate change, sea level rise and flood risk?

Physical Development Strategy:

How can the MHP help Gloucester create a physical development strategy that aligns expectations with the limited capacity of predominantly shallow-depth waterfront parcels?

Harbor-Upland Relationship:

What relationship do we want to build between the harbor and upland commercial and residential districts?

Next Steps

Public kickoff

- Project identity and branding, website launch
- Preparing for initial workshop

Planning analysis

- City GIS and other datasets
- Review of current MHP and other relevant plans
- Begin the economic, resilience and infrastructure existing conditions analysis

City of Gloucester

